

FSSC 24000 FROM RISK TO OPPORTUNITIES

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19 June 2024



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FROM RISKS TO OPPORTUNITIES

FRANCISCO J. ESTEVE

WHY FSSC 24000?

DOING WHAT IS RIGHT

16 PEACE, JUSTICE AND STRONG INSTITUTIONS



12 RESPONSIBLE CONSUMPTION AND PRODUCTION



10 REDUCED INEQUALITIES



3 GOOD HEALTH AND WELL-BEING



4 QUALITY EDUCATION



5 GENDER EQUALITY



8 DECENT WORK AND ECONOMIC GROWTH



6 CLEAN WATER AND SANITATION



SOCIAL RISKS: CONDITIONS OF WORK



An assembly bench in Foxconn's Longhua complex in Shenzhen, China, where iPhones are manufactured. Photograph: Tony Law/Redux/eyevine for The Guardian

SUPPLY CHAIN RISKS: BUILDING SAFETY



The Rana Plaza disaster occurred in Dhaka District, Bangladesh, on 24 April 2011. One thousand one hundred people lost their lives.

SUPPLY CHAIN RISKS: HUMAN RIGHTS



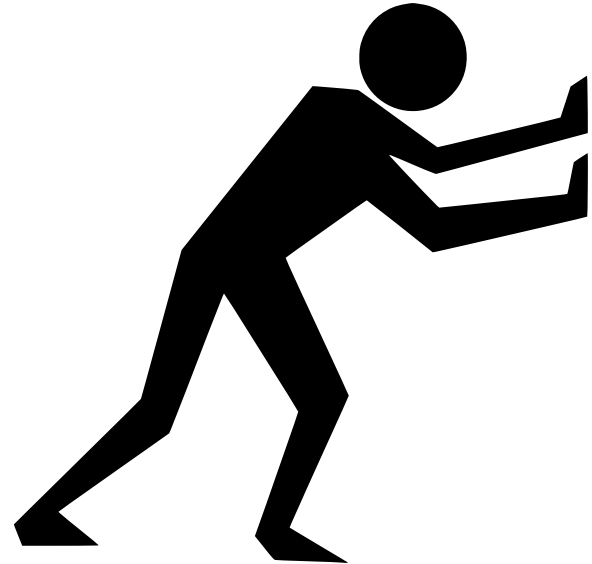
Marine police in Satul province inspected fishing boats manned by Burmese workers to look for potential human traffickers, 19 June 2014.

WHAT ARE FSSC 24000 OPPORTUNITIES?

SOCIAL COMPLIANCE DRIVERS

There is an increasing external pressure to govern social aspects and ensure good practices properly:

- Society at large is less and less tolerant of abuses, corruption cases, bad work conditions, etc.
- Legislators follow societal pressures via political parties to respond to new ethical requirements.
- Peers can use good practices as differentiating factors.
- NGOs and activist investors add to social pressure.



EVOLUTION OF REGULATORY CONTEXT

- The responsibility of enterprises is extended down to the customers/end users and out to all suppliers.
- Over the last few years, legislation has incorporated concepts and principles of "universality".
- Areas involved include bribery and corruption, money laundering and terrorism financing, human rights across the supply chain, and compliance with economic and trade sanctions.

European Union's new Directives require new laws in all EU countries, related to:

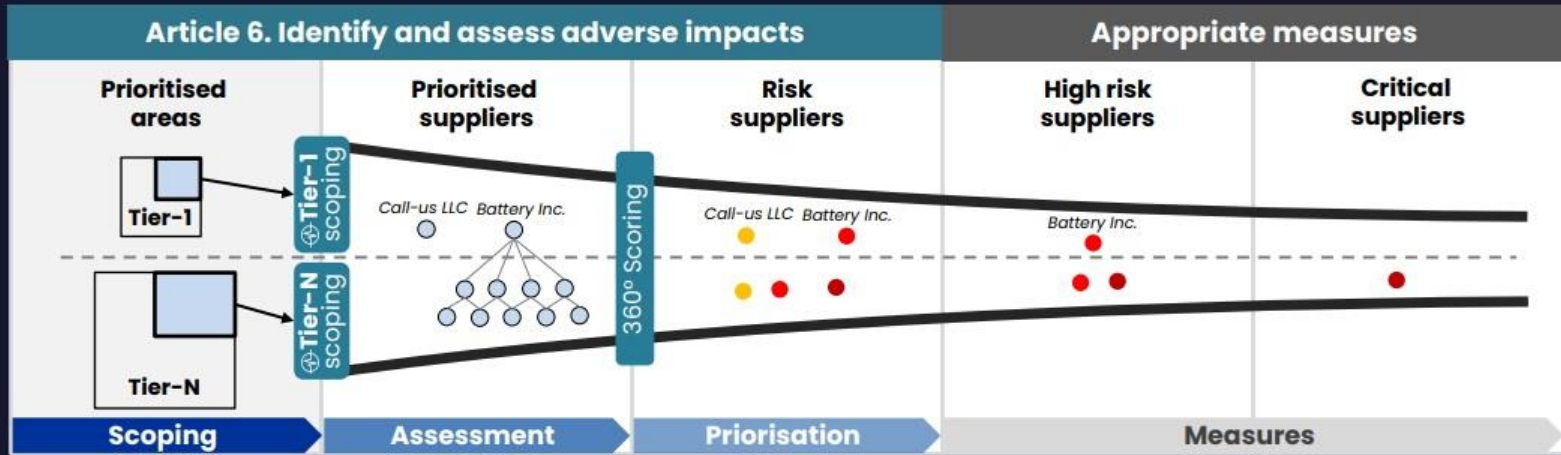
ESG Reporting (active from 2023)
[Corporate sustainability reporting - European Commission \(europa.eu\)](https://european-council.europa.eu/media/en/press-operations/infographic-127466.attachments)

ESG Due Diligence (active from 2017)
[Rules enforcing rights and environmental sustainability \(europa.eu\)](https://european-council.europa.eu/media/en/press-operations/infographic-127466.attachments)

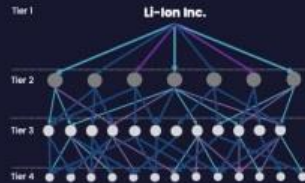
Canada's BILL S-211: Fighting Against Forced Labour and Child Labour in Supply Chains:

[Public Bill \(Senate\) S-211 \(44-1\) - Third Reading - Fighting Against Forced Labour and Child Labour in Supply Chains Act - Parliament of Canada](https://www.parliament.ca/bills/44-1/s-211)

Risk assessment implementation



Scoping Dashboard



Tier-N Mapping

+ Validation



360° Scoring



Tier-N Analysis

OPPORTUNITIES FOR CUSTOMERS

- Being FSSC 24000 certified will satisfy the requirements of the Canadian Law S-211 and the European Union, both CSRD and CSDDD.
- Future laws worldwide will mimic these; some are already at work. All are based on the ISO approach.



OTHER OPPORTUNITIES

FSSC 24000 can be complemented with other good practices, which you can use as a differentiating factor from your competition.

- Participation in the United Nations Global Compact
- Declaration of alignment with UN Sustainable Development Goals on your CSRD report
- Deployment of a full Responsible Sourcing process
- Review the Sustainability of the Production
- Review the Sustainability and availability of your Supply Chain

Some companies produce «greenwashing» and unsubstantial activities or certifications. Similar practices are also used in social compliance (social washing?).

CBS CAN ACCELERATE THE TRENDS

Corporations are under external pressure to manage the social impact of their activities from:

- **Society at large**
Publicize on prof. social media and non-prof. media on the risks of ungoverned social risks and the potential solutions
- **Legislators**
Participate in discussions with Governments & International Organizations about social issues.
Propose PAS 24000 as a local standard.
- **Peers of customers:**
Success stories with large/prestigious companies
- **NGOs and/or activist investors:**
Establish win-win relations with NGOs. Find the common interests with each.

CBS CAN INFLUENCE COMPANIES



Creating awareness of social problems and reputational risks, and explaining why FSSC 24000 is a potential solution.



Using Foundation FSSC clout and positive past experiences with FSSC 22000 to consolidate trust.



Showing explicitly what FSSC brings on top of PAS 24000: Trust, control...



Being able to detail the cost and effort vs the benefits of ISO Management Systems.

Q&A

THANK
YOU



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Foundation FSSC



www.fssc.com

A photograph of a factory production line for orange juice. In the foreground, several rows of clear plastic bottles filled with bright orange juice are moving along a metal conveyor belt. The bottles have green caps. In the background, the factory environment is visible, featuring metal railings, walkways, and industrial equipment. The lighting is bright and even.

Refresco Bodegraven & FSSC 24000 journey

FSSC Insights Event 2024

June 19, 2024



A clear and compelling vision

**Our drinks on
every table**



We focus on retailer brands and contract manufacturing...

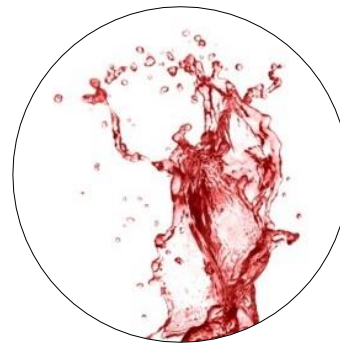
For international and national retailers and GNE-brands



Water &
Value-Added
Water



Carbonated
Soft Drinks



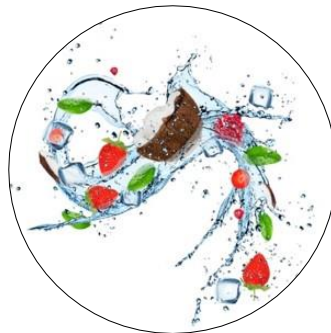
Energy &
Sports Drinks



Fruit, Nectars
& Juices



Ready-to-Drink Tea



Still Drinks



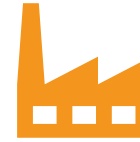
Alcoholic Drinks



Plant-based

...with packaging capabilities in cans, PET, Aseptic PET and Hot fill, carton and glass

Highlights Refresco Bodegraven



**Part of
Refresco**
since 2000



People
170



Products

Fruit juices
Ready-to-drink teas
Functional drinks
Still drinks



Customer channels

Retail
Brands





Why FSSC 24000?

ESG is integral to how we run our operations, serve our customers, and develop our people.

Markets & Legislation

Manufacturing & Supply Chains

Customers

Our People & Communities Around Us

Building on existing management systems at the site



E

ISO 14001



S

FSSC 24000



G

ISO 9001

Refresco Bodegraven & FSSC 24000 journey



Key takeaways

1

People at the heart of what we do

2

Meet and exceed stakeholder needs and requirements

3

Cross-functional effort focused on continuous improvement

4

ESG externally verified